



## A new Paradigm: Collaborative Governance

Innovations in Governance

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Collaborative governance institutions consisting of government and civil society actors often emerge to solve complex policy problems. In fact, collaborative governance aims at bringing public and private stakeholders together in collective forums with public agencies to engage in consensus-oriented decision making. In this study, the researcher conducted a meta-analytical study on collaborative governance in literature in order to come up with the contingency model of collaborative governance. Having reviewed 141 cases of collaboration in various sectors while using meta analytical methodology, I identify critical variables that will influence collaboration. These variables include the background of actors as to whether they have ever had any cooperation or conflicts, the incentive to collaborate, power and resources asymmetry, collaborative leadership, and the transparency of the institution. I could also identify a series of factors that are crucial within the collaborative process itself. These factors include dialogues (of 6 different types), trust building, taking on commitments and shared understanding to have the primary output. Provided that there are win-win primary outputs, then these consecutive phases must be iterated to reach the optimal result. This study concludes how the phases must be arranged to facilitate collaborative governance.