## Bending the cost curve in the country of the Red Queen $B C$ 's experience with health care cost control



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## Overview

- How do BC's expenditures compare to the rest of Canada?
- What is BC's focus for "bending the cost curve"?
- How is it trying to bend the curve?
- What are the likely results?




## An accounting identity

## Total expenditure

=
Quantity of services * price of services
=
"Providers" * income of providers

# Bending the 

 cost curve is not the only objective!
## Total and government per capita health care spending, Canada and BC, constant \$ (\$2011), 1975-2011



Source: Calculations based on CIHI National Health Expenditure Database, 2011

## Provincial government per capita health care spending by sector, Canada and BC, constant \$ (\$2011), 1975-2011


$\$ 800$ $\qquad$
$\qquad$ $\$ 400$
$\$ 200$


Source: Calculations based on CIHI National Health Expenditure Database, 2011

## Provincial government per capita health care spending by sector, Canada and BC, constant \$ (\$2011), 1975-2011



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## BC's attempt to bend the cost curve ("key results areas")

- Effective health promotion and prevention
- High quality hospital services
- Integrated primary and community care
- Focus on groups with high average use
- Try to avoid / delay high-cost services, e.g. acute care, long-term care (nursing homes)
- [not expanding acute and long-term care infrastructure]


# Using Population Segmentation to Provide Better Health Care for All: The "Bridges to Health" Model 

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Percentage distribution of BC population by population segments, 2002/03 and 2008/09


Source Analysis based on data created by the Planning and Innvoation Division, BC Ministry of Health

## Total and per capita spending by population segment, BC, 2008/09



Source Analysis based on data created by the Planning and Innvoation Division, BC Ministry of Health

## Expenditures per capita by local health area, high complex chronic condition population segment, age 75+, 2008/09



Source Analysis based on data created by the Planning and Innvoation Division, BC Ministry of Health

## BC's "integrated primary and community care"



## Will it work?

- Slow getting started
- What is the maximum impact?
- Drivers of spending vs. drivers of increase
- "Operational" or "structural" reform?

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Lewis Carroll, Alice Through the Looking Glass

