

Michael M. Atkinson

Johnson-Shoyama Graduate School of Public Policy
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Academic Background

Ph.D.	Carleton University	1978
MA	Carleton University	1972
BA	University of Alberta	1968

Academic Employment History

Professor, Johnson-Shoyama Graduate School of Public Policy, University of Saskatchewan campus, 2015-

Executive Director and Professor, Johnson-Shoyama Graduate School of Public Policy, University of Saskatchewan/University of Regina, 2008-2015

Director, Diefenbaker Canada Centre, University of Saskatchewan, 2008- 2015

Provost and Vice-President Academic, University of Saskatchewan, 1997-2007

Associate Vice-President Academic, McMaster University, 1995-97

Chair, Department of Political Science, McMaster University, 1986-1992

Professor, Department of Political Science, McMaster University, 1988-97

Associate Professor, Department of Political Science, McMaster University, 1982-88

Assistant Professor, Department of Political Science, McMaster University, 1978-82

Lecturer, Department of Political Science, McMaster University, 1976-78

Visiting Professorships:

- Université de Strasbourg, Institut d'Etudes politiques, FR, 2007-08
- University of Western Ontario, Political Science 2002-03
- Duke University, Political Science 1989-90

Awards/Distinctions

President of the Canadian Political Science Association, 2012-2013.

Lieutenant Governor's Gold Medal for Excellence in Public Administration, Province of Saskatchewan, 2012.

J. E. Hodgetts Award (with Murray Fulton and Boa Kim) for the best article published in *Canadian Public Administration* in 2014.

John McMenemy Prize (with Gerald Bierling) for the best article published in the *Canadian Journal of Political Science* in 2005

Charles H. Levine Memorial Award (with William Coleman) for *The State, Business and Industrial Change in Canada*. Presented by the Structure of Government Research Committee of the International Political Science Association for the best book published in public policy and administration, 1990

Max Bell Business-Government Studies Program Essay Prize (with William Coleman) for "Is There a Crisis in Business-Government Relations?" published in *Canadian Journal of Administrative Sciences* 1987

Current Research Interests

My research is in the broad area of **good governance**. I have a long-term interest in political **corruption and political ethics**, with a recent focus on the behavioural and psychological dimensions. I am in the process of completing a set of papers on **executive compensation** including the challenges of paying politicians. With economist colleagues I am working in the area of **fiscal rules** and **fiscal governance**.

Administrative Appointments

Executive Director, Johnson-Shoyama Graduate School of Public Policy, University of Saskatchewan/University of Regina, 2008-2015. The School is a unique collaboration between the province's two universities. The Executive Director is responsible for the content and delivery of the School's academic programs and the symposia, conferences and executive training delivered by the School's Outreach and Training Unit.

Director, Diefenbaker Canada Centre, 2008-2015. The Centre, located in the Diefenbaker Building, contains a museum dedicated to Mr. Diefenbaker's time as Prime Minister, and a gallery in which travelling and locally curated exhibits are on display. The Director supervises a small staff, consisting of a business manager, a curator and part time students.

Provost and Vice-President Academic, University of Saskatchewan, 1997- 2007 [two terms]. The Provost is responsible for the academic direction of the University. This includes strategic planning, creation of the budgetary framework, the evaluation of faculty and programs, and the quality of student life. The Provost supervises and evaluates the work of thirteen Deans and two Vice-Provosts.

Associate Vice-President Academic, McMaster University, 1995-97. The Associate Vice-President is responsible for the development of undergraduate education initiatives and for the provision of academic direction to a number of programs including Women's Studies, Gerontological Studies, Indigenous Studies, and the Arts and Science program.

Chair, Department of Political Science, McMaster University, 1986-92. The Department consists of approximately 20 faculty members, an administrative assistant, two secretaries, and an instructional assistant. Key responsibilities included monitoring and improving the quality of the learning experience and strategically recruiting faculty and graduate students.

Professional Service (recent and selected)

Member of the Board, Global Institute for Food Security, 2014- The Board oversees the research of the Institute, which is a joint undertaking of Potash Corporation, the Government of Saskatchewan and the University of Saskatchewan.

President, Canadian Political Science Association, 2011-13. The President presides over the Board of Directors, supervises the work of an Executive Director and assumes responsibility for managing and leading a major social science association. The term consists of a year spent as incoming President, a year as President, and a year as past-President.

External Academic and Administrative Review Committees: Carleton University (School of Policy and Administration, 2013); Queen's University (School of Policy Studies, 2013); University of Victoria (Faculty of Graduate Studies, 2012); University of Alberta (Faculty of Arts, 2011); Memorial University (Office of the Provost, 2011)

Editor Emeritus. Governance: An International Journal of Policy and Administration. I served as Co-editor of this journal between 1992-95 and now act as a member of its editorial board.

Chair, Interim Quality Assurance Board, 2011-2012. Provided the Ministry of Advanced Education, Province of Saskatchewan, with advice on the criteria to be used in determining degree granting status among post-secondary institutions, and on initial applications.

Chair, Regional College Review, 2011. The review was conducted pursuant to the Province of Saskatchewan's *Regional Colleges Act* and involved visits to each of the province's seven regional colleges and interviews with numerous stakeholders. The

resulting report, *Saskatchewan's Regional Colleges: Towards a New System (52 pp.)*, was presented to the Minister on March 31, 2011.

Member, Saskatchewan Archives Board, 2010-12. This is a Governor-in-Council appointment. The Board is responsible for the oversight of Saskatchewan Archives, including strategic planning, budget construction, and the provision of direction to the CEO.

Chair, Saskatchewan Academic Health Sciences Network, 2006-07. This network includes the post secondary institutions in the province, the principal health regions, the health science Colleges at the University of Saskatchewan, and deputy ministers of Health and Advanced Education. Its mission is to coordinate the development of academic programming in a manner that serves the research, teaching and service requirements of the Province.

Books

Michael M. Atkinson, Daniel Béland, Kathy McNutt, Greg Marchildon, Peter Phillips and Ken Rasmussen. 2013. *Governance and Public Policy in Canada: A View from the Provinces*. University of Toronto Press, 202 pp.

Maureen Mancuso, Michael M. Atkinson, André Blais, Ian Greene, and Neil Nevitte. 2006. *A Question of Ethics: Canadians Speak Out*. Toronto: Oxford University Press, 212 pp. First edition, 1998.

Michael M. Atkinson, ed. 1993. *Governing Canada: Institutions and Public Policy* Toronto: Harcourt Brace, 387 pp.

Michael M. Atkinson and William D. Coleman. 1989. *The State, Business and Industrial Change in Canada* Toronto: University of Toronto Press, 236 pp.

Michael M. Atkinson and Marsha A. Chandler, Eds. 1983. *The Politics of Canadian Public Policy* Toronto: University of Toronto Press, 283 pp.

Robert J. Jackson and Michael M. Atkinson 1980. *The Canadian Legislative System: Politicians and Policymaking* Gage, 222 pp. Original edition published by Macmillan, 1974. Parts reprinted in Thomas Hockin, ed., *The Apex of Power* Toronto: Prentice Hall, 1977

Chapters in Books

Keith Walker and Michael Atkinson, "Warranted Hope" in *Political and Civic Leadership: A Reference Handbook*, Richard Couto ed., Beverly Hills, CA: Sage, 2010, 9 pp.

Michael M. Atkinson and David Docherty, "Parliament and Political Success in Canada," in Michael Whittington and Glen Williams, eds., *Canadian Politics in the New Millennium* 7th ed. Toronto: Nelson, 2007, pp. 5-35. 6th edition, 2004; original chapter, 2000.

Michael M. Atkinson and Cassandra Pervin, "Sector Councils and Sectoral Corporatism: Viable? Desirable?" in Morley Gunderson and Andrew Sharpe, eds., *The Emergence of Sector Councils* Toronto: University of Toronto Press, 1998, pp. 271-94

Michael M. Atkinson, "The Integrity Agenda: Lead Us Not Into Temptation," in Susan Phillips, ed., *How Ottawa Spends 1995-96: Mid Life Crises* Ottawa: Carleton University Press, 1995, pp. 237-62

Michael M. Atkinson, "Parliamentary Government in Canada," in Michael Whittington and Glen Williams, eds., *Canadian Politics in the 1990s* 4th ed. Toronto: Nelson, 1995, pp. 360-81. Original essay published in 1981; 2nd edition 1984; 3rd edition, 1990

Michael M. Atkinson, "Introduction: Governing Canada," in *Governing Canada*, 1993, pp. 1-16

Michael M. Atkinson, "Public Policy and the New Institutionalism," in *Governing Canada*, 1993, pp. 17-45

Michael M. Atkinson and William D. Coleman, "Federalism and Industrial Policy," in William Chandler and Christian Zollner, eds., *Challenges to Federalism* Kingston: Institute for Intergovernmental Relations, Queen's University, 1989, pp. 63-75

Michael M Atkinson and Maureen Mancuso, "MP's Vice: Is a Code of Conduct Needed?" in R J. Jackson et. al eds., *Contemporary Canadian Politics* Scarborough Ont.: Prentice-Hall, 1987, pp. 162-64

Michael M Atkinson, "Bureaucracy and Industrial Policy," in André Blais ed., *Industrial Policy* University of Toronto Press, 1986, pp. 259-92

Michael M. Atkinson and William D. Coleman, "Corporatism and Industrial Policy," in Allan Cawson ed., *Organized Interests and the State: Studies in Meso-Corporatism* Beverly Hills Calif.: Sage, 1985, pp. 22-44

Michael M Atkinson, "If You Can't Beat Them: World Product Mandates and Canadian Industrial Policy," in D. Cameron and F. Houle eds., *Canada and the New Industrial Division of Labour* Ottawa: University of Ottawa Press, 1985, pp. 125-44

Michael M Atkinson and Marsha A Chandler, "Strategies for Policy Research," in Atkinson and Chandler eds., *The Politics of Canadian Public Policy*, pp. 3-19

Ari Abonyi and Michael M. Atkinson, "Technological Innovation and Industrial Policy: Canada in an International Context," in Atkinson and Chandler eds., *The Politics of Canadian Public Policy*, pp. 93-126

Michael M. Atkinson and Graham White, "The Development of Provincial Legislatures," in Harold D Clarke et al. eds., *Parliament, Policy and Representation* Toronto: Methuen, 1980, pp. 255-67

Refereed Articles

Michael M. Atkinson, Loleen Berdahl, Steven White and David McGrane. 2016. "Are Canadians Stealth Democrats? An American Idea Comes North." *American Review of Canadian Studies*. Forthcoming.

Michael M. Atkinson, Dustin Rogers and Sara Olfert. 2016. "Better Politicians: If We Pay, Will They Come?" *Legislative Studies Quarterly*. Forthcoming.

Stephen White, Michael M. Atkinson, Loleen Berdahl and David McGrane. 2015. "Public Policies Toward Aboriginal Peoples: Attitudinal Obstacles and Uphill Battles." *Canadian Journal of Political Science* 48 (4): 281-304.

Michael M. Atkinson, Murray Fulton and Boa Kim. 2014. "Why do governments use pay for performance? Contrasting theories and interview evidence." *Canadian Public Administration* 57 (3): 436-458. (Winner of J. E. Hodgetts Prize)

Loleen Berdahl, Stephen White, David McGrane, and Michael M. Atkinson. 2014. "Symbols, Self-Interest and Labour Attitudes: Evidence from Saskatchewan." *Relations Industrielles/Industrial Relations* 69 (4): 665-686.

Haizhen Mou, Michael M. Atkinson and Ata Ul-Munim. 2014. "The Cost of Government: Decomposing Provincial Government Expenditures, 1987-2007." *Canadian Public Policy* 40 (1): 84-97.

Michael M. Atkinson. 2013. "Policy, Politics and Political Science." *Canadian Journal of Political Science* 46 (4): 751-772. (Presidential Address)

Michael M. Atkinson. 2013. "Learning from the Best: Policy, Administration and Three Extraordinary Careers," *Canadian Public Administration* 56 (3): 506-512. (Review Essay)

Michael M. Atkinson and Murray Fulton. 2013. "Understanding Public Sector Ethics: Beyond Agency Theory in Canada's Sponsorship Scandal." *International Public Management Journal* 16 (3): 386-412.

David McGrane, Loleen Berdahl, Steve White and Michael M. Atkinson. 2013. "Leadership, Partisan Loyalty and Issue Saliency: The 2011 Provincial Election in Saskatchewan." *Canadian Political Science Review* 7 (1): 1-12.

Michael M. Atkinson. 2011. "Discrepancies in Perceptions of Corruption, Or Why is Canada so Corrupt?" *Political Science Quarterly* 126 (3): 445-464.

Michael M. Atkinson. 2011. "Lindblom's Lament: Incrementalism and the Persistent Pull of the Status Quo." *Policy and Society* 30 (1): 9-18.

Michael M. Atkinson and Gerald Bierling. 2005. "Politicians, the Public and Political Ethics: Worlds Apart," *Canadian Journal of Political Science* 38 (4): 1003-1029 (winner of the McMenemy Prize)

Michael M. Atkinson and Gerald Bierling. 1998. "Is There Convergence in Provincial Spending Priorities?" *Canadian Public Policy* 24 (1): 71-89

William D. Coleman, Michael M. Atkinson and Eric Montpetit. 1997. "Against the Odds: Retrenchment in Agriculture in France and the United States," *World Politics* 49: 453-81. [Reprinted in Wyn Grant and John T.S. Keeler, eds. *Agricultural Policy, Vol. II* (Cheltenham, Gos.: Edward Elgar, 2001)]

William Coleman, Grace Skogstad and Michael M. Atkinson. 1997. "Paradigm Shifts and Policy Networks: Cumulative Change in Agriculture," *Journal of Public Policy* 16: 273-301. [Reprinted in Wyn Grant, ed., *Agricultural Policy* (Cheltenham, Gos.: Edward Elgar, 2000)]

Michael M. Atkinson. 1994. "What Kind of Democracy Do Canadians Want?" *Canadian Journal of Political Science* 27 (4): 717-45. Reprinted in Metin Heper, et al., eds., *Institutions and Democratic Statecraft* (Boulder, Col.: Westview, 1997)

Michael M. Atkinson and William D. Coleman. 1993. "Obstacles to Organizational Change: The Creation of the Canadian Space Agency," *Canadian Public Administration* 36: 129-52

Michael M. Atkinson and Paul G. Thomas. 1993. "Studying the Canadian Parliament," *Legislative Studies Quarterly* 18: 423-51

Michael M. Atkinson and Maureen Mancuso. 1992. "Edicts and Etiquette: Regulating Conflict of Interest in Congress and the House of Commons," *Corruption and Reform* 7: 1-18. [Reprinted in Robert Williams, ed., *The Politics of Corruption* (Cheltenham, UK: Edward Elgar, 2000)]

Michael M. Atkinson and David C. Docherty. 1992. "Moving Right Along: The Roots of Amateurism in the Canadian House of Commons," *Canadian Journal of Political Science* 25 (2): 295-318. [Reprinted in *Korean Journal of Canadian Studies*, December, 1994]

Michael M. Atkinson and William D. Coleman. 1992. "Policy Networks, Policy Communities and the Problems of Governance," *Governance* 5: 154-80. [Revised and reprinted in Laurent Doubasinkas, Michael Howlett and David Laycock, eds., *Policy Studies in Canada: The State of the Art* (Toronto: University of Toronto Press, 1996)]

Michael M. Atkinson and Maureen Mancuso. 1991. "Conflict of Interest in Britain and the United States: An Institutional Argument," *Legislative Studies Quarterly* 16: 471-93

Michael M. Atkinson and Robert A. Nigol. 1989. "Selecting Policy Instruments: Neo-Institutional and Rational Choice Interpretations of Automobile Insurance in Ontario," *Canadian Journal of Political Science* 22 (1): 107-35

Michael M. Atkinson and William D. Coleman. 1989. "Strong States and Weak States: Sectoral Policy Networks in Advanced Capitalist Economies," *British Journal of Political Science* 19: 47-67. [Reprinted in Wyn Grant, ed., *Industrial Policy* (Aldershot: Edward Elgar, 1995)]

Michael M. Atkinson. 1988. "Academics and Public Policy: The Royal Commission on the Economic Union and Development Prospects for Canada," *Governance* 1: 205-09 (Review Essay)

Michael M. Atkinson and William D. Coleman. 1987. "Is There a Crisis in Business-Government Relations?" *Canadian Journal of Administrative Sciences* 14 (4): 321-40

Michael M. Atkinson and Richard D. Powers. 1987. "Inside the Industrial Policy Garbage Can: Selective Subsidies to Business in Canada," *Canadian Public Policy* 13 (2): 208-17

Michael M. Atkinson and Maureen Mancuso. 1985. "Do We Need a Code of Conduct for Politicians? The Search for an Elite Political Culture of Corruption in Canada," *Canadian Journal of Political Science* 28 (3): 460-80

Michael M. Atkinson and William D. Coleman 1985. "Bureaucrats and Politicians in Canada: An Examination of the Political Administration Model," *Comparative Political Studies* 18 (2): 58-80

R.J. Jackson, Michael M. Atkinson, and K.D. Hart. 1985. "Political Cleavage and the Use of Violence: Attitudes of the Legislative Elite in France," *Indian Journal of Political Science* 46: 253-71

Michael M. Atkinson. 1984. "On the Prospects for Industrial Policy in Canada," *Canadian Public Administration* 27 (3): 454-67

Michael M. Atkinson and Kim Richard Nossal. 1981. "Bureaucratic Politics and the New Fighter Aircraft Decisions," *Canadian Public Administration* 24 (4): 531-58

Michael M. Atkinson, W.D. Coleman and T.J. Lewis. 1980. "Regime Support in Canada: A Comment," *British Journal of Political Science* 10 (July 1980): 252-60

Michael M. Atkinson. 1980. "Comparing Legislatures: The Policy Role of Backbenchers in Ontario and Nova Scotia", *Canadian Journal of Political Science* 13 (1): 55-76. [Parts reprinted in Sylvia Bashevkin ed., *Canadian Political Behaviour* (Toronto: Methuen, 1985)]

Michael M. Atkinson and Kim Richard Nossal. 1980. "Executive Power and Committee Autonomy in the Canadian House of Commons: Leadership Selection, 1968-79," *Canadian Journal of Political Science* 13 (2): 287-308

Michael M. Atkinson. 1979. "Reform and Inertia in the Nova Scotia Assembly." *Journal of Canadian Studies* 14: 133-41

Michael M. Atkinson. 1978. "The Policy Interests of Backbenchers and the Effects of Political Ambition," *Legislative Studies Quarterly* 3: 629-46

R.J. Jackson, Michael M. Atkinson, and K.D. Hart. 1977. "Constitutional Conflict in France: Deputies' Attitudes Toward Executive-Legislative Relations," *Comparative Politics* 9: 399-420

Non-refereed Articles (recent)

Michael Atkinson and Daniel Béland, "Farewell to Open Federalism," *Policy Options* September.

Michael Atkinson 2015. "Paying Politicians: Persistent Tensions," *Public Sector Management* 26 (1): 16-17.

Murray Fulton and Michael Atkinson. 2014. "The Politics of Deputy Minister Compensation," *Public Sector Digest*, Spring: 12-18

Michael Atkinson and Daniel Béland. 2011. "American Democracy and Political Extremism," *Policy Options* October: 64-67

Michael Atkinson. 2008. "Should Canada Create Elite Universities?" *Policy Options* March: 65-70

Michael Atkinson. 2003. "Why Canadian Universities Are Better Than Charged," *Literary Review of Canada* January/February: 12-14

Research funding

Social Sciences and Humanities Research Council (SSHRC) 2014-16. "Understanding Cost Efficiency in the public K-12 education system: a behavioural approach," \$73,657 (with Haizhen Mou [principal investigator] and Jim Marshall.)

Social Science and Humanities Research Council (SSHRC) 2010-13. "Compensation of Public Sector Executives," \$104,000, (with Murray Fulton [principal investigator]).

Social Sciences and Humanities Research Council (SSHRC) 1995-97. "Political Ethics in Canada: An attitudinal study," \$75,000, (with Maureen Mancuso [principal investigator], André Blais, Ian Greene, and Neil Nevitte).

Social Sciences and Humanities Research Council (SSHRC) 1993-95. "The Politics of Agricultural Finance: A comparative study," \$77,000, (with William D. Coleman [principal investigator] and Grace Skogstad)

Social Sciences and Humanities Research Council (SSHRC) 1984-85. "The Formation of Industrial Policy in Canada, Phase II", \$17,300, (with W.D. Coleman [Atkinson and Coleman principal investigators])

Social Sciences and Humanities Research Council (SSHRC) 1983-84. "The Formation of Industrial Policy in Canada", \$14,965, (with W.D. Coleman [Atkinson and Coleman principal investigators])

Social Sciences and Humanities Research Council (SSHRC) 1982-83. "Industrial Policymaking in Canada", \$7,000, (with W.D. Coleman [Atkinson and Coleman principal investigators])

Arts Research Board 1993-94, "Social Spending: How Are the Provinces Managing Their Budgets," \$3,375,

Publication subvention, 1988, Social Science Federation of Canada, \$4,400.

Arts Research Board, 1987-88, "Canadian Space Policy: The Future of State Direction," \$1,170.

Arts Research Board 1982-83, \$1,800, "Becoming a Cabinet Minister in Canada."

Social Sciences and Humanities Research Council (SSHRC), International Travel Grant, November 1983, for a paper delivered in Florence, Italy, European Group for Organization Studies

Arts Research Board, 1980 "The New Fighter Aircraft Decisions," \$1,200 (with K.R. Nossal)

Institute of Public Administration of Canada, 1979, "The New Fighter Aircraft Acquisition," \$1,900, (with K.R. Nossal)

Supervision

Currently supervising one PhD student and three MPP students. I have supervised twelve Masters theses (at McMaster and the University of Saskatchewan), and served on numerous PhD committees, including acting as an external examiner (Carleton; UBC; York; University of New England)

December 2015