POLICY Paper





A new government and the knotty business of governing

Kevin Lynch, former Clerk of the Privy Council, and Jim Mitchell, former senior federal official, co-founder of policy consultants The Sussex Circle

Policy Paper



Context

- A central theme in the 2025 election was the need for fundamental change.
- Successful governing depends on what you plan to do, but also how you organize and operate to achieve objectives.
- Key to efficient and effective governing is balance between:
 - the elected Government and Parliament;
 - PMO and cabinet;
 - the public service and the government's political staff, and;
 - authority and accountability.
- What's required isn't endless study or complex legislation, rather political leadership and public support
- Business-as-usual is not viable in a world of immense upheaval and Donald Trump.

Policy Paper



Considerations

- The agenda should have seven distinct parts. They are:
 - 1. Reversing the centralization of power in PMO
 - 2. Focussing on a limited number of priorities
 - 3. Right-sizing government and delivering on core services
 - 4. Modernizing core government Institutions
 - 5. Sovereignty and security go hand-in-hand
 - 6. A strong economy needs effective economic policy
 - 7. Setting a credible fiscal anchor
- Success will depend on something government controls how it governs, how it organizes itself, and how it retools government institutions to be more efficient and effective.

Policy Paper



Questions

- Do you agree that balance is key to effective governing?
- What specific details are in each of the seven areas of focus?
- Do you believe re-sizing government is crucial?
- If so, what does that mean for the public service?
- What are the core policy challenges facing Canada?
- Do you see high public expectations as a challenge to governing?